



# **Green Genome Awards for Community Colleges**Webinar - May 1, 2012







# Today's Agenda

- The Green Genome Initiative: a framework for colleges to gauge progress on green
- What does Success and Progress Look Like?: LATTC case study
- Overview of Green Genome Awards: Apply now!
- Q&A





# **Today's Speakers**

**❖ Todd Cohen, Director, AACC SEED Center** 

Mindy Feldbaum, Consultant, AACC SEED Center

Marcy Drummond, Vice President, Institutional Effectiveness and Innovation, Los Angeles Trade Tech College





### **SEED: Brought to you by AACC**



# A coordinated national strategy to support community colleges in building a green and sustainable economy



Supported by the Kresge Foundation



## **451 SEED Colleges**





## Why the Green Genome Initiative?

- The "green" landscape has been confusing for colleges, with very little guidance and tools for navigating unchartered waters
- Many "pockets of excellence" across colleges
- Many silos within colleges
- Little analysis of and action on whole systems integration of green policies, practices, partnerships, programs, and/or processes





### The Green Genome Initiative

What would an integrated approach to sustainability green workforce and economic development at a community college look like—and how would you know you are making progress?





### **Four Strands of DNA**

AACC SEED is looking at 4 institutional competencies:

Community Engagement

Governance

Program Design and Delivery

Strategic Partnerships







## **Competency Areas - Key Levers of Change**

**Community Engagement** 

Program Design and Delivery

**Strategic Partnerships** 

Governance

Pursue substantive and meaningful regional, state, and local community engagement strategies, policies, and partnerships to leverage and align community college assets and resources to build and advance green economic growth, employment, and an inclusive, sustainable community.

Prepare and educate a skilled and qualified green technical workforce by facilitating the development and delivery of high quality, effective green education and training programs based on industry needs that lead to a credential and family sustaining job.

Develop and maintain responsive, collaborative, and mutually beneficial external relationships that help inform, sustain and advance the college's efforts to create a sustainable and economically viable workforce, community, and college.

Design and establish the colleges' structure, facilities, policies, plans, resources, processes, and practices to reflect a commitment to sustainability and green workforce and economic development that confers benefits to the institution, community, and students.



### **Indicators**

#### Governance

### **Program Design and Delivery**

### Mastery of this competency requires:

- Fostering and establishing an institutional culture of and commitment to the triple bottom line – preserving the environment, increasing economic prosperity, & promoting social equity
- Establishing a formal commitment to campus sustainability (e.g. the American College & University Presidents' Climate Commitment, STARS, SEED)
- Understanding by leadership of the importance of ensuring the college implements green and sustainability policies and practices aimed at reducing individual and collective impact on the environment and promoting the green economy/job expansion
- Appointment of key, high level decision and commitment of resources to coordinand integrate sustainability and green workforce development efforts within college.

### Mastery of this competency requires:

Sample

- Integration of sustainability principles concepts into the college's academic and technical skills education & training courses and programs
- Use of knowledge and rigorous LMI to create and enhance curricula for the most promising and current green employment opportunities
- Utilizing and integrating colleges' sustainability practices as a living laboratory for student experiential learning experiences
- Implementing new and/or enhanced green career pathways to credentials, with intermediate certifications, that allow for multiple entry/exits that are articulated to the requirements of the next level of education & employment

ating the seamless articulation that
s green jobs training and career pathways
community colleges, K-12 system, and
our-year institutions



### **Indicators**

### **Strategic Partnerships**

### Mastery of this competency requires:

- •Participating in and contributing to state, regional, and local economic development plans and initiatives to attract new and existing green firms to the region, focusing on educating and training a skilled workforce
- •Boosting green economic development through effective entrepreneurship education programs to help start-ups and owners of existing small businesses gain the knowledge and skills to succeed in the emerging green economy
- •Establishing partnerships with labor unions to advise on curricular design to embed green skills and competencies, create preapprenticeship courses and program align training and/or curriculum with apprenticeship

### **Community Engagement**

### Mastery of this competency requires:

- •Mobilizing and empowering college staff, faculty, and administrators to engage in effective community participation and productive dialogue on sustainability and green economic growth issues to create strong alliances with residents and regional groups
- •Developing of an explicit sustainability strategy for the college that incorporates, enhances, and aligns with the surrounding community's sustainable development plans and practices, as appropriate
- •Demonstrating of the college as advocate for sustainability and green workforce development efforts at the regional, state, and local level
- •Educating and engaging small businesses in the amunity about green products, processes, and technologies to build awareness, foster a new green business model, and take action on sustainability



# How to Apply the Competencies (or what does this look like on a college campus?)



# How does this translate to my college and what does it look like?

MARCY DRUMMOND
VICE PRESIDENT
INSTITUTIONAL EFFECTIVENESS &
INNOVATION

LOS ANGELES TRADE-TECHNICAL COLLEGE

# Long-Term Vision with Strategic, Short-Term Focus

### **Long-Term Vision**

 To Reach the "Ideal State" of Mastering All Competencies in All DNA Strands with Synchronicity

### **Short-Term Focus**

 To Reach "Tipping Points" in Mastering One or More Competencies in One or More DNA Strands and Linkages

# Long-Term Vision with Strategic, Short-Term Focus

# Long-Term Vision – Ideal State

- Never Attainable But
   Can Be Within Reach
- Mastery
  - **x** Institution
  - **x** Individuals
- Synchronicity
  - x In Balance
  - Institutional Sustainability
  - Embedded in Institution and Individuals DNA

# Short-Term Focus Tipping Points

- Reach Critical Mass in Key Area(s)
- Mastery
  - **X** Institution
  - **x** Individuals
- Synchronicity
  - **x** Coordination
  - **Alignment**

## **Strategic Considerations**

- Identify/Select Strategic Approach
  - Open Deep or Wide?
- Identify Key Levers or Tipping Points Institution and/or Individual(s)
  - At or Near Critical Mass?
  - Greatest Impact?
  - Sense of Urgency?
  - Coalition of the Willing?
- The Role Governance Plays Can/will inhibit or implementation and tipping points

# **LATTC Story**

### Going Deep -Program Design/Delivery

- Industry Sector Approach –
   Utilities/Energy and Transportation
- Engaged Broad Based Consortiums
- Green Career Pathways
  - Solar PV, Solar Thermal, Energy Efficiency, Hybrid/Electric Vehicles, Alternative Fuels
- New & Redesigned Programs
  - Stacked/Latticed Curriculum, Tied to Industry Credentials
- Non-Credit, Not for Credit Bridge Programs
- Embedding Sustainability Principles, Concepts, and Practices Across Curriculum

## Going Wide -Facilities and Operations

- Greening of Facilities and Adopting Sustainability Practices
- Bond/Building Program –
   LEED Buildings
- Physical Plant Recycling Program, Green Products and Practices
- Governance Green College Initiative, Strategic and Educational Master Plans

# **LATTC Story**

- Going Deeper Resulted in Going Wider (and Vice Versa)
  - Program Design and Delivery
    - Partnerships
    - **Community Engagement**
    - **X** Governance
- Going Deep and Wide Resulted in DNA Strand Alignment/Integration
  - Recycling Oil in Alternative Fuel Program
  - Sustainable Landscaping and Lighting Projects
- Balancing Going Deeper and Wider



\$40,000 given to 5 colleges (+ \$25K in Snap-On Toolsets) that are emerging innovators in the green space

- Applications at www.theseedcenter.org
- Must be a SEED CENTER member
- Deadline: June 22, 2012







### **Five Categories of Awards**

- Community Engagement
- Governance
- Program Design and Delivery
- Strategic Partnerships
- Overall Comprehensive and Integrated Approach to Sustainability and Green Workforce Development









Need to describe the strategic approach and activities of the DNA strand/area chosen and:

 Why and how these efforts are promising and strategic;



- How they may be linked to a broader vision of sustainability <u>and</u> workforce development at the college,
- What were challenges to success and how is success measured;
   and
- What outcomes have resulted from leadership and commitment at the college and in the community to take green transformation to the next level.





### **Scoring Criteria:**

- Description of Strategic Approach and Implementation – 25 points
- Innovation and Challenges 15 points



- Demonstration of College Leadership and Commitment
- 25 points
- Serve as a model for Other Colleges 10 points
- Outcome Measures and Impact 25 points







### **Timeline and Announcement of Awards**

• April 21, 2012 - Genome Competition Announced



- June 22, 2012 Application Period and Submission
- •July August 2012 Finalists Chosen
- September 2012 Winners Chosen
- October November, 2012 Genome Winners Announced







### All You Need to Know

- Green Genome Framework:
   Awards Guide
- Green Genome Awards Application

http://theseedcenter.org/Special-Pages/Green-Genome-Framework---Awards



THE KRESGE FOUNDATION







#### The Community College Green Genome Framework:

Awards Companion Guide

#### OVERVIEW

This Companion Guide provides context for and the details of the American Association of Community College SEED Green Genome project, a framework to help community colleges advance and align green-focused workforce programs and broaden campus sustainability efforts. This guide serves as a reference for colleges applying for the 2012 Green Genome Awards¹. A final and more detailed guide will be released in the fall of 2012.

#### INTRODUCTION

Over the past decade, a growing consensus has been emerging about the importance and nature of sustainability and green (or clean technology) workforce and economic development as essential components of a responsive, healthy, and effective community college institution. To that end, many colleges have taken a leadership role in driving business and job growth in the green economy and educating and training workers for careers that help create healthy and sustainable communities. Specific examples abound of community colleges leading by:

 Developing stackable certificates and degrees in high-demand clean economy industries to increase students' ability to successfully obtain credentials to

Despite these successes, much work remains to be done, both institutionally and nationally, to realize the full potential of the green economy and to create a sustainable future. As a nation, there is a continued need to tackle some of the most critical challenges including:

- Altering public policies to incentivize clean technology market growth.
- Educating more employers and consumers to embrace and demand green products and research.
- Producing a coherent and coordinated approach to labor market information, credentials, and standards to ensure every worker has the ability to gain an industry-recognized credential and a family-sustaining job.

For community colleges, the pursuit of sustainability





Haven't Started = 1

### **Next Up: Genome Self Assessment**

Developing (often)= 4

May/Our Callege or Organization (Use)		Rating					Notes/Comments
IVI	My/Our College or Organization (Has):		2	3	4	5	
	GOVERNANCE						
1.	Leadership (administration, trustees) that understand the importance of ensuring the college						
	implements "green" or "sustainability" policies and practices aimed at reducing individual and						
	collective impact on the environment and promoting the green economy/job expansion						
2.	Established a formal commitment to campus sustainability (e.g. through the Presidents Climate	П					
	Commitment; STARS program; SEED)						
3.	An overall institutional culture that supports the "triple bottom line" concept (preserving the						
	environment, increasing economic prosperity, and promoting social equity)						
4.	A green workforce development goal and/or objective included in at least one of the						
	institutions' key planning documents (e.g., Strategic Plan, Educational Master Plan, etc.)						
5.	Developed a plan (short-term and/or long-term) for green workforce development including						
	goals, objectives, and strategies						
6.	Organizational structures (e.g. green/sustainability committee) in place to sustain sustainability	П					
	and workforce development efforts tied to green collar jobs						
7.	Organizational structures (e.g. green/sustainability committee) integrate efforts to green						

Emerging (sometimes) = 3

Committed institutional resources to support green workforce developmentinitiatives (includes resources for faculty professional descholarship of teaching and learning for sustainability, green technologies)

the facilities and grounds with efforts to green curriculum

Reginning (rarely) = 2

Obtained resources and have the capacity to serve as the "levisources to expand and sustain sector initiative activities—particularly in targeted tech industry segments

if interested in being part of national beta test

TOTAL SCORE:

**Email** 



out of 45

Competent (frequently or consistently) = 5



## **Discussion**

# Questions?

